



# Customer Success Managers - *Question techniques for client meetings*

Technique	Guidance for Customer Success Managers
<b>1. Plan your questions</b>	Confirm your understanding and gather more information - Start with what you know - Determine what you don't know - Shape your questions accordingly
<b>2. Know your purpose</b>	Every question you ask should help you build a picture of the client - Confirm information you already have, Gather their perspective, Confirm or update the view you've gotten from others in the account, Help the client understand and reflect on their organization
<b>3. Use open-ended questions</b>	Even if you are confirming information, ask open ended questions -- How would you characterize your...?, What influences do you see...?What are the stakeholders expectations or goals?, How does our platform support those goals?
<b>4. Be comfortable with silence</b>	Count to 10 after asking a question - Particularly in virtual meetings, wait for a response
<b>5. Speak your listener's language</b>	Change your terminology to suit the client Avoid jargon, explain product or technical terms
<b>6. Use neutral wording</b>	Be aware that in asking "How does our platform support <goal>" that presumes it supports it Generally it is better to not give a position in the question but sometimes we need to
<b>7. Ask for additional information</b>	You ask the same question in different ways to explore all facets of the information Know when to ask "What else?"
<b>8. Ask one thing at a time</b>	Craft short questions - Ask one thing at a time - If you want to know two different things, ask two different questions
<b>9. Don't interrupt</b>	Listen to the full answer of your question - Let the person finish - When appropriate, ask "What else?" before moving on

